

CITY OF CHARLOTTESVILLE

Department of Neighborhood Development Services

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# Please Take Notice

A Work Session of the Charlottesville Planning Commission will be held on **Tuesday, November 23, 2021 at 5pm** using the virtual service ZOOM.

## AGENDA

1. Capital Improvement Program
2. Public Comment

Individuals with disabilities who require assistance or special arrangements to participate in the public meeting may call the ADA Coordinator at (434) 970-3182 or submit a request via email to [ada@charlottesville.gov](mailto:ada@charlottesville.gov). The City of Charlottesville requests that you provide a 48 hour notice so that proper arrangements may be made.

During the local state of emergency related to the Coronavirus (COVID19), City Hall and City Council Chambers are closed to the public and meetings are being conducted virtually via a Zoom webinar. The webinar is broadcast on Comcast Channel 10 and on all the City's streaming platforms including: Facebook, Twitter, and [www.charlottesville.gov/streaming](http://www.charlottesville.gov/streaming). Public hearings and other matters from the public will be heard via the Zoom webinar which requires advanced registration here: [www.charlottesville.gov/zoom](http://www.charlottesville.gov/zoom). You may also participate via telephone and a number is provided with the Zoom registration or by contacting staff at 434-970-3182 to ask for the dial in number for each meeting.



November 23, 2021

PLANNING COMMISSION WORK SESSION  
FY 2023 -2027  
CAPITAL IMPROVEMENT PROGRAM



# What is a Capital Improvement Program?

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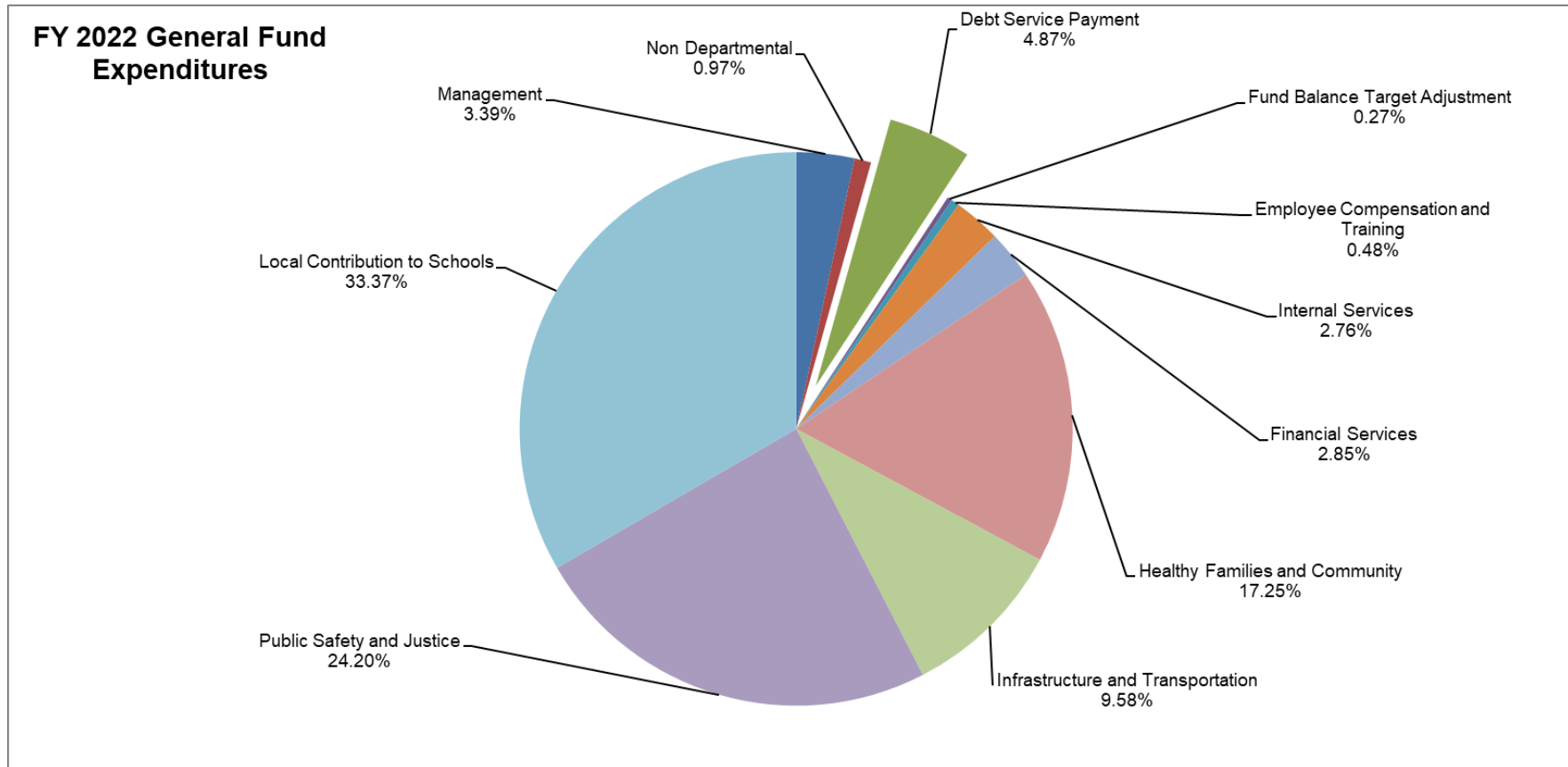
1. Five-year financing plan
2. Projects usually cost more than \$50,000
3. Generally Non-recurring and Non-operational
4. Projects have useful life of five years or more

# FY 2023-2027 CIP Budget Draft

	<u>Adopted Budget</u>						<u>Totals</u>
	<u>FY 2022</u>	<u>FY 2023</u>	<u>FY 2024</u>	<u>FY 2025</u>	<u>FY 2026</u>	<u>FY 2027</u>	
<b>Sources of Funds:</b>							
General fund transfer	\$ 6,958,841	\$ 6,737,940	\$ 7,549,378	\$ 6,580,400	\$ 6,476,400	\$ 6,481,098	\$ 33,825,216
Year- End Surplus	-	-	-	-	-	-	\$ -
Bond issues	19,823,072	15,584,467	15,273,907	82,385,491	9,885,491	-	\$ 123,129,356
Other	830,000	380,500	318,000	318,000	318,000	318,000	\$ 1,652,500
Total sources	\$ 27,611,913	\$ 22,702,907	\$ 23,141,285	\$ 89,283,891	\$ 16,679,891	\$ 6,799,098	\$ 158,607,072
<b>Uses of funds:</b>							
Education	\$3,520,000	\$4,600,000	\$5,900,000	\$74,650,000	\$2,150,000	\$1,311,000	\$88,611,000
Economic development	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$0	\$600,000
Facilities Capital Projects	\$1,370,491	\$1,420,491	\$1,420,492	\$1,420,491	\$1,470,491	\$1,295,098	\$7,027,063
Public safety and justice	\$6,634,581	\$1,360,776	\$1,306,215	\$153,800	\$265,000	\$0	\$3,085,791
Transportation and access	\$8,462,000	\$6,136,440	\$4,556,178	\$4,429,600	\$4,414,400	\$0	\$19,536,618
Parks and recreation	\$865,000	\$1,420,200	\$1,443,400	\$865,000	\$865,000	\$78,000	\$4,671,600
Affordable Housing	\$6,469,841	\$7,325,000	\$8,075,000	\$7,325,000	\$7,075,000	\$4,075,000	\$33,875,000
General government	\$290,000	\$290,000	\$290,000	\$290,000	\$290,000	\$40,000	\$1,200,000
Total uses	\$ 27,611,913	\$ 22,702,907	\$ 23,141,285	\$ 89,283,891	\$ 16,679,891	\$ 6,799,098	\$ 158,607,072



# Capital Improvement Program



# The AAA/Aaa Bond Rating

- A credit rating is a determination by an independent agency of a municipality's ability and willingness to repay the debt.
  - The City has maintained the highest possible general obligation credit ratings:
    - ✦ Aaa from Moody's Investors Service since 1973
    - ✦ AAA by Standard & Poor's since 1964
  - Allows the City to borrow funds at the lowest possible borrowing cost = more money going toward capital projects than interest payments.
  - Helpful in attracting economic development prospects.
- Rating agencies focus on four key factors:
    - **Economy** – demographics, employment base, property values and taxpayer composition
    - **Management** – policies, procedures, strategic planning and ability to achieve budgetary targets and adherence to financial policies
    - **Financial** – budget practices, investments and fund balances
    - **Debt** – outstanding debt, future needs and obligations



# FY 2023 Draft vs FY 2023 as Planned

Category	As Planned in FY22	Current Draft	\$ Change	Notable Changes
	FY23	FY23		
Education	4,600,000	4,600,000	-	
Facilities	1,370,491	1,420,491	50,000	
Public Safety	265,000	1,360,776	1,095,776	\$1.2M added to address construction cost increases for Bypass Fire Station, \$111k reduced for radio and MDT replacements
Transportation and Access	11,563,440	6,136,440	(5,427,000)	\$5.6M funding allocated for new parking deck reallocated for School Reconfiguration project (\$5M) and Structural Repairs to Market Street Garage (\$638k), \$250k reduced from Paving, \$50k added for Historic District and Entrance Corridor Design Guidelines.
Parks and Recreation	790,000	1,420,200	630,200	\$100k reduction from Parks and Rec Lump Sum, \$150k added for Comprehensive Master Plan, \$45.7k added for Oakwood Cemetery, \$50k added for Ash Tree Removal, \$92.5k added for City/County projects at Ivy Creek and Darden Towe, \$350k added for McIntire Park Drainage Corrections and \$42k added for Key Recreation Roof
Affordable Housing - CAHF	925,000	925,000	-	
Supplemental Rental Assistance	900,000	900,000	-	
Housing Rehabilitation	-	-	-	
Friendship Court	2,500,000	2,500,000	-	
CRHA	3,000,000	3,000,000	-	
Economic Development	150,000	150,000	-	
Technology Infrastructure	290,000	290,000	-	
Other Governmental Projects	-	-	-	
<b>Total Expenses</b>	<b>26,353,931</b>	<b>22,702,907</b>	<b>(3,651,024)</b>	



# Key Messages

- **Strategic Focus** – The DRAFT CIP focuses on Council’s key priorities
- **Affordability** - This plan is **NOT** affordable without the significant revenue enhancements
- **Reallocations** – Funds already committed but not spent in previous plans can still be reallocated
- **Future Needs** - Additional or new CIP funding would likely not be available for quite some time. Cash funding would be the only option and would also be competing with the additional funds needed to cover the debt service. FY 27 is the first of **three** years when bond funding will likely not be available.
- **Limited reserves** – Even with additional tax revenues, the reserve funds are depleted



# Responding to the challenge

To accomplish Council's goals and priorities, the DRAFT CIP is presented with the following recommendations:

- **Real estate property taxes** will need to be increased by as much as \$0.10 cents beginning in FY25 to cover the additional debt service required to fund this CIP. This would be in addition to the potential tax increase (up to an additional \$0.05) that may be needed to fund School operational increases that have been funded by one-time federal funds. Council and the School Board will need to build community support for these investments.
- **CIP funding priorities should be revisited.** Previously approved projects should be reexamined and opportunities to re-program funds should be explored.
- While the CIP, operational budgets, and tax rates are all reviewed and adjusted annually, once the school project commences, future Councils will be obligated to complete the work.

# Budget Development

## Scheduled Worksessions

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- Mar 10** Budget Worksession #1 (Revenue & Expenditures)
- Mar 17** Budget Worksession #2 (Outside Agencies)
- Mar 23** Community Budget Forum
- Mar 31** Budget Worksession #3 (CIP)
- Apr 7** Budget Worksession #4 (Wrap-up)

Please visit [www.Charlottesville.gov/budget](http://www.Charlottesville.gov/budget) for further details.



## Proposed Capital Improvement Program

### FY 2023-2027

*red denotes an addition or a change from FY 22 plan	<u>Adopted FY22</u>	<u>Proposed FY23</u>	<u>Projected FY24</u>	<u>Projected FY25</u>	<u>Projected FY26</u>	<u>Projected FY27</u>	<u>5 Year Total</u>
<b>Revenues</b>							
Transfer from General Fund	6,880,841	6,737,940	7,549,378	6,580,400	6,476,400	6,481,098	33,825,216
Transfer from General Fund - Mall Vendor Fees	78,000	78,000	78,000	78,000	78,000	78,000	390,000
Contribution from Albemarle County (CATEC)	90,000	62,500	0	0	0	0	62,500
Contribution from Schools (Small Cap Program)	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
PEG Fee Revenue	40,000	40,000	40,000	40,000	40,000	40,000	200,000
VDOT - Rev Share East High Signalization	500,000	0	0	0	0	0	0
CY 2022 Bond Issue	19,823,072	0	0	0	0	0	0
CY 2023 Bond Issue	0	18,084,467	0	0	0	0	18,084,467
CY 2024 Bond Issue	0	0	62,023,907	0	0	0	62,023,907
CY 2025 Bond Issue	0	0	0	9,885,491	0	0	9,885,491
CY 2026 Bond Issue	0	0	0	0	9,885,491	0	9,885,491
CY 2027 Bond Issue	0	0	0	0	0	0	0
Bond Previously Authorized - West Main Street		0	18,250,000	0	0	0	18,250,000
Bond Previously Authorized - Parking Structure		0	5,000,000	0	0	0	5,000,000
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$27,611,913</b>	<b>\$25,202,907</b>	<b>\$93,141,285</b>	<b>\$16,783,891</b>	<b>\$16,679,891</b>	<b>\$6,799,098</b>	<b>\$158,607,072</b>
<b>Expenditures</b>							
<b>BONDABLE PROJECTS</b>							
<b>EDUCATION</b>	<u>Adopted FY22</u>	<u>Proposed FY23</u>	<u>Projected FY24</u>	<u>Projected FY25</u>	<u>Projected FY26</u>	<u>Projected FY27</u>	<u>5 Year Total</u>
Project							
Lump Sum to Schools (City Contribution)	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	561,000	5,361,000
City Schools HVAC Replacement	750,000	750,000	750,000	750,000	750,000	750,000	3,750,000
City Schools Priority Improvement Projects	1,250,000	1,250,000	1,250,000	0	0	0	2,500,000
Charlottesville High School Roof Replacement	120,000	1,200,000	0	0	0	0	1,200,000
Charlottesville City School Reconfiguration	0	2,500,000	72,500,000	0	0	0	75,000,000
<b>SUBTOTAL</b>	<b>\$3,320,000</b>	<b>\$6,900,000</b>	<b>\$75,700,000</b>	<b>\$1,950,000</b>	<b>\$1,950,000</b>	<b>\$1,311,000</b>	<b>\$87,811,000</b>
<b>FACILITIES CAPITAL PROJECTS</b>							
Project	<u>Adopted FY22</u>	<u>Proposed FY23</u>	<u>Projected FY24</u>	<u>Projected FY25</u>	<u>Projected FY26</u>	<u>Projected FY27</u>	<u>5 Year Total</u>
Lump Sum to Facilities Capital Projects	1,045,491	1,045,491	1,045,492	1,045,491	1,045,491	1,045,098	5,227,063
City Facility HVAC Replacement	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000
City and Schools Solar PV Program	75,000	75,000	75,000	75,000	75,000	0	300,000
<b>SUBTOTAL</b>	<b>\$1,370,491</b>	<b>1,370,491</b>	<b>1,370,492</b>	<b>1,370,491</b>	<b>1,370,491</b>	<b>\$1,295,098</b>	<b>6,777,063</b>
<b>PUBLIC SAFETY AND JUSTICE</b>							
Project	<u>Adopted FY22</u>	<u>Proposed FY23</u>	<u>Projected FY24</u>	<u>Projected FY25</u>	<u>Projected FY26</u>	<u>Projected FY27</u>	<u>5 Year Total</u>
General District Court	6,062,028	0	0	0	0	0	0
Replacement Fire Apparatus	0	0	1,152,415	0	0	0	1,152,415
Replacement EMS Apparatus	377,553	0	0	0	0	0	0
Bypass Fire Station - Add'l Funding		1,206,976	0	0	0	0	1,206,976
<b>SUBTOTAL</b>	<b>\$6,439,581</b>	<b>\$1,206,976</b>	<b>\$1,152,415</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,359,391</b>

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## Proposed Capital Improvement Program

### FY 2023-2027

*red denotes an addition or a change from FY 22 plan	<u>Adopted FY22</u>	<u>Proposed FY23</u>	<u>Projected FY24</u>	<u>Projected FY25</u>	<u>Projected FY26</u>	<u>Projected FY27</u>	<u>5 Year Total</u>
<b>TRANSPORTATION AND ACCESS</b>							
<u>Project</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	<u>FY25</u>	<u>FY26</u>	<u>FY27</u>	<u>Total</u>
New Sidewalks	0	0	100,000	100,000	100,000	0	300,000
Sidewalk Repair	500,000	500,000	500,000	500,000	500,000	0	2,000,000
SIA Immediate Implementation	200,000	200,000	200,000	200,000	200,000	0	800,000
Small Area Plans	100,000	100,000	100,000	100,000	100,000	0	400,000
Street Milling and Paving	1,500,000	1,250,000	1,500,000	1,500,000	1,500,000	0	5,750,000
Parking Structure	1,000,000	1,317,000	0	0	0	0	1,317,000
ADA Pedestrian Signal Upgrades	240,000	240,000	240,000	240,000	240,000	0	960,000
Minor Bridge Repairs	225,000	225,000	225,000	225,000	225,000	0	900,000
Citywide ADA Improvements - Sidewalks and Curbs	200,000	200,000	200,000	200,000	200,000	0	800,000
Traffic Signal Infrastructure Replacement	228,000	500,000	500,000	500,000	500,000	0	2,000,000
East High Street Signalization - VDOT Rev Share	1,000,000	0	0	0	0	0	0
Belmont Bridge - Local Match	2,500,000	0	0	0	0	0	0
Market Street Garage Concrete Structural Repairs		683,000	0	0	0	0	683,000
<b>SUBTOTAL</b>	<b>\$7,693,000</b>	<b>\$5,215,000</b>	<b>\$3,565,000</b>	<b>\$3,565,000</b>	<b>\$3,565,000</b>	<b>\$0</b>	<b>\$15,910,000</b>
<b>PARKS AND RECREATION</b>							
<u>Project</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	<u>FY25</u>	<u>FY26</u>	<u>FY27</u>	<u>Total</u>
McIntire Park Drainage Corrections	\$0	\$350,000	0	0	0	0	\$350,000
Key Recreation Slate Roof Replacement	\$0	\$42,000	\$486,000	0	0	0	\$528,000
<b>SUBTOTAL</b>	<b>\$0</b>	<b>\$392,000</b>	<b>\$486,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$878,000</b>
<b>AFFORDABLE HOUSING</b>							
<u>Project</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	<u>FY25</u>	<u>FY26</u>	<u>FY27</u>	<u>Total</u>
Public Housing Redevelopment - (CRHA)	1,500,000	3,000,000	3,000,000	3,000,000	3,000,000	0	12,000,000
<b>SUBTOTAL</b>	<b>\$1,500,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$12,000,000</b>
<b>TOTAL BONDABLE PROJECTS</b>	<b>\$20,323,072</b>	<b>\$18,084,467</b>	<b>\$85,273,907</b>	<b>\$9,885,491</b>	<b>\$9,885,491</b>	<b>\$2,606,098</b>	<b>\$125,735,454</b>
<b>NONBONDABLE PROJECTS</b>							
<b>EDUCATION</b>							
<u>Project</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	<u>FY25</u>	<u>FY26</u>	<u>FY27</u>	<u>Total</u>
School Small Capital Improvements Program	200,000	200,000	200,000	200,000	200,000	0	800,000
<b>SUBTOTAL</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$800,000</b>
<b>ECONOMIC DEVELOPMENT</b>							
<u>Project</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	<u>FY25</u>	<u>FY26</u>	<u>FY27</u>	<u>Total</u>
Economic Development Strategic Initiatives	0	150,000	150,000	150,000	150,000	0	600,000

## Proposed Capital Improvement Program

### FY 2023-2027

<i>*red denotes an addition or a change from FY 22 plan</i>	<u>Adopted FY22</u>	<u>Proposed FY23</u>	<u>Projected FY24</u>	<u>Projected FY25</u>	<u>Projected FY26</u>	<u>Projected FY27</u>	<u>5 Year Total</u>
<b>SUBTOTAL</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$600,000</b>
<b>FACILITIES CAPITAL PROJECTS</b>							<b>5 Year</b>
<u>Project</u>							<u>Total</u>
HVAC Contingency Fund - City Facilities		25,000	25,000	25,000	50,000	0	\$125,000
HVAC Contingency Fund - School Facilities		25,000	25,000	25,000	50,000	0	\$125,000
<b>SUBTOTAL</b>		<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$250,000</b>
					3,800		
<b>PUBLIC SAFETY AND JUSTICE</b>							<b>5 Year</b>
<u>Project</u>	<u>Adopted FY22</u>	<u>Proposed FY23</u>	<u>Projected FY24</u>	<u>Projected FY25</u>	<u>Projected FY26</u>	<u>Projected FY27</u>	<u>Total</u>
Police Mobile Data Terminals	195,000	45,000	45,000	45,000	75,000	0	210,000
Police Portable Radio Replacement	0	45,000	45,000	45,000	75,000	0	210,000
Fire Portable Radio Replacement	0	45,000	45,000	45,000	75,000	0	210,000
Sheriff Portable Radio Replacement	0	18,800	18,800	18,800	40,000	0	96,400
<b>SUBTOTAL</b>	<b>\$195,000</b>	<b>\$153,800</b>	<b>\$153,800</b>	<b>\$153,800</b>	<b>\$265,000</b>	<b>\$0</b>	<b>\$726,400</b>
<b>TRANSPORTATION &amp; ACCESS</b>							<b>5 Year</b>
<u>Project</u>	<u>Adopted FY22</u>	<u>Proposed FY23</u>	<u>Projected FY24</u>	<u>Projected FY25</u>	<u>Projected FY26</u>	<u>Projected FY27</u>	<u>Total</u>
State Bridge and Highway Inspections	0	60,000	75,000	100,000	100,000	0	335,000
CAT Transit Bus Replacement Match	134,000	139,510	114,400	114,400	114,400	0	482,710
Intelligent Transportation System	185,000	150,000	150,000	185,000	185,000	0	670,000
City Wide Traffic Engineering Improvements	50,000	100,000	137,800	150,000	150,000	0	537,800
Neighborhood Transportation Improvements	150,000	50,000	50,000	50,000	50,000	0	200,000
Bicycle Infrastructure	150,000	137,000	150,000	165,200	150,000	0	602,200
Right of Way Appurtenance	0	25,000	75,000	100,000	100,000	0	300,000
Traffic Sign Retro Reflective Compliance	100,000	75,000	100,000	0	0	0	175,000
ADA Ramp Corrections	0	134,930	138,978	0	0	0	273,908
<b>Historic District and Entrance Corridor Design Guidelines</b>		<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>
<b>SUBTOTAL</b>	<b>\$769,000</b>	<b>\$921,440</b>	<b>\$991,178</b>	<b>\$864,600</b>	<b>\$849,400</b>	<b>\$0</b>	<b>\$3,626,618</b>
<b>PARKS &amp; RECREATION</b>							<b>5 Year</b>
<u>Project</u>	<u>Adopted FY22</u>	<u>Proposed FY23</u>	<u>Projected FY24</u>	<u>Projected FY25</u>	<u>Projected FY26</u>	<u>Projected FY27</u>	<u>Total</u>
Parks and Recreation Lump Sum Account	300,000	300,000	400,000	400,000	400,000	0	1,500,000
Parks and Schools Playground Renovations	112,000	112,000	112,000	112,000	112,000	0	448,000
Urban Tree Planting	75,000	75,000	75,000	75,000	75,000	0	300,000
Parkland and Trails Acquisition and Development	250,000	125,000	125,000	125,000	125,000	0	500,000
Refurbish Parks Restrooms	50,000	0	0	0	0	0	0
Downtown Mall Infrastructure Repairs	78,000	78,000	78,000	78,000	78,000	78,000	390,000
<b>Parks and Recreation Comprehensive Master Plan</b>		<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
<b>Oakwood Cemetery Drainage and Road Issues</b>		<b>45,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,700</b>
<b>Hazard and Liability Ash Tree Removal</b>		<b>50,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>	<b>275,000</b>
<b>City/County - Ivy Creek Preservation Study</b>		<b>66,000</b>	<b>92,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>158,400</b>

**DRAFT**

## Proposed Capital Improvement Program

### FY 2023-2027

*red denotes an addition or a change from FY 22 plan	<u>Adopted FY22</u>	<u>Proposed FY23</u>	<u>Projected FY24</u>	<u>Projected FY25</u>	<u>Projected FY26</u>	<u>Projected FY27</u>	<u>5 Year Total</u>
City/County - Darden Towe Ash Trees		26,500	0	0	0	0	26,500
<b>SUBTOTAL</b>	<b>\$865,000</b>	<b>\$1,028,200</b>	<b>\$957,400</b>	<b>\$865,000</b>	<b>\$865,000</b>	<b>\$78,000</b>	<b>\$3,793,600</b>
<b>TECHNOLOGY INFRASTRUCTURE</b>	<b><u>Adopted FY22</u></b>	<b><u>Proposed FY23</u></b>	<b><u>Projected FY24</u></b>	<b><u>Projected FY25</u></b>	<b><u>Projected FY26</u></b>	<b><u>Projected FY27</u></b>	<b><u>5 Year Total</u></b>
Project							
Communications Technology Account/Public Access	40,000	40,000	40,000	40,000	40,000	40,000	200,000
City Wide IT Strategic Infrastructure	250,000	250,000	250,000	250,000	250,000	0	1,000,000
<b>SUBTOTAL</b>	<b>\$290,000</b>	<b>\$290,000</b>	<b>\$290,000</b>	<b>\$290,000</b>	<b>\$290,000</b>	<b>\$40,000</b>	<b>\$1,200,000</b>
<b>AFFORDABLE HOUSING</b>	<b><u>Adopted FY22</u></b>	<b><u>Proposed FY23</u></b>	<b><u>Projected FY24</u></b>	<b><u>Projected FY25</u></b>	<b><u>Projected FY26</u></b>	<b><u>Projected FY27</u></b>	<b><u>5 Year Total</u></b>
Project							
Charlottesville Affordable Housing Fund (CAHF)	925,000	925,000	925,000	925,000	925,000	925,000	4,625,000
Supplemental Rental Assistance	900,000	900,000	900,000	900,000	900,000	900,000	4,500,000
Friendship Court Infrastructure Improvements	2,000,000	0	2,500,000	0	0	0	2,500,000
Friendship Court Redevelopment - Phase 1	394,841	0	0	0	0	0	0
Friendship Court Redevelopment - Phase 2	750,000	2,500,000	0	0	0	0	2,500,000
Friendship Court Redevelopment - Phase 3	0	0	750,000	2,500,000	0	0	3,250,000
Friendship Court Redevelopment - Phase 4		0	0	0	2,250,000	2,250,000	4,500,000
<b>SUBTOTAL</b>	<b>\$4,969,841</b>	<b>\$4,325,000</b>	<b>\$5,075,000</b>	<b>\$4,325,000</b>	<b>\$4,075,000</b>	<b>\$4,075,000</b>	<b>\$21,875,000</b>
<b>OTHER GOVERNMENTAL PROJECTS</b>	<b><u>Adopted FY22</u></b>	<b><u>Proposed FY23</u></b>	<b><u>Projected FY24</u></b>	<b><u>Projected FY25</u></b>	<b><u>Projected FY26</u></b>	<b><u>Projected FY27</u></b>	<b><u>5 Year Total</u></b>
Project							
Home Energy Conservation Grant Program	0	0	0	0	0	0	0
<b>SUBTOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL NONBONDABLE PROJECTS</b>	<b>\$7,288,841</b>	<b>\$7,118,440</b>	<b>\$7,867,378</b>	<b>\$6,898,400</b>	<b>\$6,794,400</b>	<b>\$4,193,000</b>	<b>\$32,871,618</b>
<b>TOTAL PROJECT EXPENDITURES</b>	<b>\$27,611,913</b>	<b>\$25,202,907</b>	<b>\$93,141,285</b>	<b>\$16,783,891</b>	<b>\$16,679,891</b>	<b>\$6,799,098</b>	<b>\$158,607,072</b>
<b>Funding Gap</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Cash Funding Gap</b>		\$0	\$0	\$0	\$0	-\$2,606,098	

## Summary of CIP New Requests FY 2023 Budget Development

### New Requests Added to Proposed CIP Draft

<u>Department</u>	<u>Description</u>	<u>Amount Requested</u>	<u>Amount Included in CIP Draft</u>
Parks and Rec	McIntire Park Drainage Issue	\$ 350,000	\$ 350,000
Parks and Rec	Key Recreation Center Slate Roof Replacement	\$ 528,000	\$ 528,000
Parks and Rec	Parks and Recreation Comprehensive Master Plan	\$ 150,000	\$ 150,000
Parks and Rec	Oakwood Cemetery Drainage and Road Issues	\$ 45,700	\$ 45,700
Parks and Rec	City/County - Ivy Creek Preservation Project Study. City Share - \$66k request in FY 23 and \$92,400 in FY 27.	\$ 158,400	\$ 158,400
Parks and Rec	City/County - Darden Towle Park - replace 125 diseased/hazard Ash trees in parking lot	\$ 26,741	\$ 26,500
Fire	Bypass Fire Station - Add'l Funding	\$ 1,206,976	\$ 1,206,976
NDS	Review of design guidelines for Historic District and Entrance Co	\$ 50,000	\$ 50,000
PW - Facilities Maintenance	HVAC Contingency Fund - to establish a contingency for emergencies	\$ 250,000	\$ 50,000
PW - Facilities Development	Market Street Parking Garage Concrete Structural Repairs	\$ 683,000	\$ 683,000
Parks and Rec	Hazard and Liability Ash Tree Removal - \$105k/yr, \$525k five year total	\$ 105,000	\$ 50,000
<b>Total</b>		<b>\$ 3,553,817</b>	<b>\$ 3,298,576</b>

### New Requests Added to the Unfunded List

<u>Department</u>	<u>Description</u>	<u>Amount Requested</u>
Parks and Rec	Meadowcreek Trail Connection from Michie Drive to Greenbrier Elementary - Total project \$2.55M with \$1.8M Federal Funds	\$ 750,000
Parks and Rec	Land Acquisition of Parkland Underserved Areas - \$180k requested - \$80k in FY23 land and \$100k in FY24 Playground Equip - Cedar Hill and Angus Road	\$ 180,000
Fire	Fontaine Ave Fire Station - Alerting System	\$ 175,000
CAT	Land Acquisition - Transit Park-n-Ride Hub - Transit Hub Park-n-Ride - Route 29 - \$3,642,135 total cost largely funded by state and federal funds with an estimated 4% local match	\$ 145,685
PW - Engineering	Safe Routes to School - funding 80% grant match to prioritize projects, schematic designs and cost estimates	\$ 100,000
PW - Engineering	Preston Corridor Study - to leverage Smart Scale funding for Preston-Grady Intersections (\$7.7M) which would be available in FY26	\$ 150,000
PW - Engineering	Undergrounding Overhead Private Utilities - these funds would be used to help leverage State funding for larger transportation projects. Undergrounding is typically viewed as a betterment and can not be covered using the State funding.	\$ 2,000,000
PW - Environmental	Energy Savings Performance Contract - \$5M investment requested in FY23 with an annual payoff of \$333,333.	\$ 5,000,000
PW - Environmental	LED Streetlight Conversion - \$600k total (\$50k in FY23, \$275k in FY24, \$275k in FY25). Streetlight conversion is identified as the primary strategy for lighting in the Climate Action Plan.	\$ 50,000
PW - Facilities Development	Avon Salt Barn -Add'l funding to cover new project budget	\$ 478,791
PW - Facilities Development	CHS Roof Replacement - Add'l Funds requested - change in scope - Facilities Development recommends pursuing the alternative scope originally presented - a complete reroof valued at \$3.5M. This roof would have a life span of up to 30 years versus 10 -15 year life under original scope, and would allow for installation of a larger solar PV system that would not have to be removed in ten years' time (when the lesser cost approach will require additional roof work).	\$ 2,300,000
	PHA - Gap Funding for MACAA Apartments	\$ 1,980,000
	PHA - Gap Funding for Park Street Christian Church/Hinton Avenue United Methodist Church Apartments	\$ 1,950,000
<b>Total</b>		<b>\$ 22,367,110</b>

**Summary of CIP New Requests  
FY 2023 Budget Development**

**OTHER - New Requests for the Future**

		<b>Amount</b>
<b><u>Department</u></b>	<b><u>Description</u></b>	<b><u>Requested</u></b>
Fire	Cardiac Monitors	\$ 200,000
Fire	Anticipated FD or Public Safety Training Center Location	TBD
PW- Facilities Development	Buford Roof Replacement - FY26 - if reconfiguration does not move forward	\$ 1,200,000
PW- Facilities Development	Burnley Moran Roof	\$ 1,100,000
PW- Facilities Development	City Hall Complex Building Envelope Maintenance	\$ 500,000
PW- Facilities Development	General District Court Furniture Fixtures & Equipment - FY26	\$ 202,000



**FY 2023-2027 Capital Improvement Program Unfunded List  
In Order of Amount Unfunded**

<b>Project Title</b>	<b>Requested FY23</b>	<b>Requested FY24</b>	<b>Requested FY25</b>	<b>Requested FY26</b>	<b>Requested FY27</b>	<b>5 Year Total</b>	<b>Notes/Comments</b>
West Main Streetscape Improvements	35,200,000	-	-			<b>35,200,000</b>	Represents \$18.25M previously authorized and unfunded in FY23 budget to be reallocated to the school reconfiguration projects and the amount of additional funding that was anticipated to be needed for later phases.
Land Acquisition	15,000,000	5,000,000	5,000,000			<b>25,000,000</b>	
Jefferson-Madison Regional Library Renovation	13,080,638	-	-			<b>13,080,638</b>	
Energy Savings Performance Contract	5,000,000					<b>5,000,000</b>	potential annual payback of \$333k
Dairy Road over Route 250 Bridge Replacement	750,000	2,000,000	2,000,000			<b>4,750,000</b>	Awarded SGR funding \$7,210,664. City Appropriation request next
Revenue Sharing Grant Match Funds	2,650,000	1,000,000	1,000,000			<b>4,650,000</b>	FY27 Request represents money required for a match for 2029 funding/award, applied for in FY24. Projects TBD.
City Schools Priority Improvement Projects	-	-	1,250,000	1,250,000	1,250,000	<b>3,750,000</b>	Requested to ensure all remaining elementary schools are addressed in the Modernization Program.
Tonsler Park Master Plan Implementation	3,500,000	-	-			<b>3,500,000</b>	\$1.8M in funding is currently available. Design to start soon. Planning on starting construction in FY'22.
Stribling Avenue Sidewalk	500,000	1,150,000	1,150,000			<b>2,800,000</b>	Development Request. Does not meet City prioritization for recommended sidewalk project.
Housing Rehabilitation	1,000,000	500,000	500,000	500,000		<b>2,500,000</b>	
CHS Roof Replacement	2,300,000					<b>2,300,000</b>	Represents additional funding for an alternate scope of work beyond what is already included in the CIP
Street Milling and Paving	500,000	500,000	500,000	500,000		<b>2,000,000</b>	Represents the difference between amount requested and amount proposed in CIP.
Undergrounding Overhead Private Utilities	2,000,000					<b>2,000,000</b>	
PHA - Gap Funding for MACAA Apartments	1,980,000					<b>1,980,000</b>	
PHA - Gap Funding for Park Street Christian Church/Hinton Avenue United Methodist Church Apartments	1,950,000					<b>1,950,000</b>	
Meadowcreek Valley Master Plan Implementation	1,250,000	-	-			<b>1,250,000</b>	\$600,000 needed to install stone dust trail at end of Michie Drive and stow mall bridges and to restore funding moved front VDOT grant for large bridge near north end
New Sidewalks	600,000	300,000	300,000			<b>1,200,000</b>	Represents the difference between amount requested and amount proposed in CIP.
Crow Recreation ADA Compliance	1,000,000	-	-			<b>1,000,000</b>	Some items have been brought to compliance, but the facility is not within total compliance..

**FY 2023-2027 Capital Improvement Program Unfunded List  
In Order of Amount Unfunded**

<b>Project Title</b>	<b>Requested FY23</b>	<b>Requested FY24</b>	<b>Requested FY25</b>	<b>Requested FY26</b>	<b>Requested FY27</b>	<b>5 Year Total</b>	<b>Notes/Comments</b>
Meadow Creek Trail Connection from Michie to Greenbrier	750,000					<b>750,000</b>	Total project \$2.55M with \$1.8M in federal funds available
Virginia Supportive Housing - Permanent Supportive Housing Project	500,000	250,000	-	-		<b>750,000</b>	
Onesty Youth Aquatic Play Features Replacement	712,000	-	-	-		<b>712,000</b>	
Key Rec Center Restroom/Locker Room Renovations	600,000	-	-	-		<b>600,000</b>	
LED Streetlight Conversion	50,000	275,000	275,000			<b>600,000</b>	
Forest Hills Spray Pad Shade Structure	540,000	-	-	-		<b>540,000</b>	
McIntire Park Master Plan Implementation	500,000	-				<b>500,000</b>	
Meadowcreek Golf Course Cart Trail Paving	500,000	-	-	-		<b>500,000</b>	
Citywide ADA Improvements - Sidewalks & Curbs	230,512	124,729	131,225			<b>486,466</b>	Represents the difference between amount requested and amount proposed in CIP.
Avon Salt Barn	478,791					<b>478,791</b>	Project was previously partially funded but needs to be investigated further for possible change in scope.
Yorktown Drive Sidewalk	456,500	-	-			<b>456,500</b>	This is from Neighborhood Request. Does not meet City prioritization for recommended sidewalk project.
Bicycle Infrastructure	400,000	-	-			<b>400,000</b>	
Parks and Recreation Lump Sum	400,000	-	-	-		<b>400,000</b>	
Schools Small Cap Improvements	100,000	100,000	100,000	100,000		<b>400,000</b>	Advise returning this program to full funding, considering the amount of work that will be generated by current challenges to school infrastructure.
Park Trails and Land Acquisitions	125,000	125,000	125,000	-		<b>375,000</b>	
Downtown Mall Infrastructure Repairs	144,000	72,000	72,000	72,000		<b>360,000</b>	
Sprayground Surface Renovations	354,000	-	-	-		<b>354,000</b>	
Automation and Processing fo AP Invoices	46,690	244,001	25,133			<b>315,824</b>	
Fire Bunker Gear (PPE) Replacement	-	-	300,000	-		<b>300,000</b>	Pulled the 300,000 from FY24 and moved it to FY25 to better align with the first needed bulk replacement of ~100 sets of firefighter turnout gear. These funds presently reside in the operational budget. The goals over time has been to replace 20 sets per year x 5 years to get 100 sets (for the first set of gear), and the same process over the next 5 years (for the second set of gear). Moving to a CIP allotment on a five year interval will allow for the identified/specified amount of funds to replace half of the sets every five years.

**FY 2023-2027 Capital Improvement Program Unfunded List  
In Order of Amount Unfunded**

<b>Project Title</b>	<b>Requested FY23</b>	<b>Requested FY24</b>	<b>Requested FY25</b>	<b>Requested FY26</b>	<b>Requested FY27</b>	<b>5 Year Total</b>	<b>Notes/Comments</b>
Fire Self-Contained Breathing Apparatus (SCBA) Replacement					300,000	<b>300,000</b>	Pulled the FY 25/26 allocation and added one single \$300,000 allocation for FY27. Prior to the last replacement the FD recieved a regional grant with the county to replace all SCBA. To date there hasn't been a recurring CIP allotment for these scheduled replacements - they have relied on one-time allocations or grants in recent years. Applying the funds into the CIP marches out/plots out the replacement on a known schedule with funding specified/allocated for the recurring needs.
Green Infrastructure Opportunities	150,000	75,000	75,000	-		<b>300,000</b>	
Park Lighting Replacements	150,000	75,000	75,000	-		<b>300,000</b>	Still recommended by CPD for improving security at the parks.
Washington Park Pool Shade Structure Replacement	250,000	-	-			<b>250,000</b>	
Bridge Inspections	242,274	-	-			<b>242,274</b>	
Blight and Code Enforcement Fund	150,000	-	50,000	-		<b>200,000</b>	There is a list of properties in need of extensive repair as well as emergency situations which lead to inhabitable sites with out the repair. Note that these funds are recoverable.
Meadowcreek Golf Course Bunker Renovations	200,000	-	-	-		<b>200,000</b>	
SIA Implementation	100,000	50,000	50,000			<b>200,000</b>	
Parks and Recreation Facility Security Upgrades 7 Enhancements	190,000	-	-			<b>190,000</b>	
Parkland Acquisition Underserved Areas	80,000	100,000				<b>180,000</b>	Cedar Hill and Angus Road
Fontaine Avenue Fire Station Alerting System					175,000	<b>175,000</b>	
Historic Preservation Program - Historic Surveys	50,000	50,000		50,000		<b>150,000</b>	Matching funds from Dept. Of Historic Resources could be sought through application process. We have a number of districts awaiting survey and need funding to keep the program going. Please note that \$50K in the current account was allocated by the city for a study of the downtown mall and can not be used for surveys
Meadowcreek Golf Course Parking Lot Light Installation	150,000	-	-			<b>150,000</b>	
Meadowcreek Golf Course Tee Box Leveling	150,000	-	-			<b>150,000</b>	
Preston Corridor Study - leverage funding for Preston-Grady Intersections	150,000					<b>150,000</b>	
Land Acquisition - CAT Park-n-Ride Hub 29N		145,685				<b>145,685</b>	4% match to leverage approximately \$3.6M in federal and state funding.

**FY 2023-2027 Capital Improvement Program Unfunded List  
In Order of Amount Unfunded**

<b>Project Title</b>	<b>Requested FY23</b>	<b>Requested FY24</b>	<b>Requested FY25</b>	<b>Requested FY26</b>	<b>Requested FY27</b>	<b>5 Year Total</b>	<b><u>Notes/Comments</u></b>
Forest Health Improvement Initiative	100,000	-	-			<b>100,000</b>	Critically needed for ongoing treatment and removal of infected Ash trees in the City.
Safe Routes to School - Prioritize projects, schematic designs and cost estimates	100,000					<b>100,000</b>	
Skatepark Lighting	85,000	-	-			<b>85,000</b>	The original project scope called for LED light fixtures and an initial cost estimate of \$300,000. Staff has fundraised a total of \$215,000 (which includes several grants) and would need to request \$85,000 to fund this project.
Citywide Tree Planting	25,000	25,000	25,000			<b>75,000</b>	Represents additional funding beyond what is already included in the CIP
<b>Total for all Requests</b>	<b>97,470,405</b>	<b>12,161,415</b>	<b>13,003,358</b>	<b>2,472,000</b>	<b>1,725,000</b>	<b>126,832,178</b>	